



FY 2011 SUPERINTENDENT'S PROPOSED BUDGET

January 26, 2010

Susan M. Gorky, Superintendent of Schools
Melissa J. Walker, Business Manager



2009-2010 District Goals

1. To increase academic achievement with high expectations and active engagement for all students and staff.
2. To secure a fiscally responsible budget for the 2010-11 academic year that addresses the mission and beliefs of the district.
3. To improve the social and emotional climate in the district.
4. To strengthen the district's relationship with the Northbridge community.
5. To support the consistent review and implementation of school committee policy.

Student Centered Budget Goals

- In building the FY2011 Budget, the general budget goals that relate to success for all learners included but were not limited to:
 - Student achievement
 - Curriculum, instruction and assessment
 - High quality professional development
 - Maintain class size with current personnel
 - Improve service delivery to at risk learners such as Title I and Special Education students
 - Improve the graduation rate



Student Centered Budget Goals cont.

- Enhance general education programs and services to advanced learners
 - Technology initiatives
 - Restoring the MS related arts program as recommended by NELMS to include Art, Music, Physical Education, Health, Technology Education, and World Language
 - Maintain the World Language Program at the HS Level
 - Offer virtual learning opportunities to Middle School students and promote virtual learning opportunities to our High School students



Student Centered Budget Goals cont.

- Maintain educational leadership at the Elementary Level through Team Leaders
- Continue to provide student and family services through the adjustment counselors and guidance counselors.
- Enhance the social and emotional climate by providing high quality training to students and staff such as Responsive Classroom & Link Crew
- Enhance academic tools for 21st Century Learning



Zero Based Budgeting

- Budget conservatively built from the ground up focusing on District and student centered goals
- Site Based Managers compiled budget binders detailing and justifying each dollar budgeted with input from staff
- Site Based Managers presented budget over the course of two Saturdays in November to the budget subcommittee



FY2011 Operating Budget

- The Operating Budget includes all expenses regardless of funding source.
- Although the Operating Budget may increase, it does not mean the appropriation that the town is contributing increases, resulting in the school being dependent upon grants and revolvers to fund the operating budget

FY2011 Operating Budget

- The main revenue sources include the following:
 - **Chapter 70:** the major program of state aid to public elementary and secondary schools
 - **Town Contribution:** the amount of money the town contributes to the School's operating budget in the form of appropriation less the chapter 70 aid
 - Chapter 70 + Town Contribution = Appropriation**
 - **Grants:** Federal and State awards, both allocated and competitive, including stimulus dollars
 - **Revolver Accounts:** School Choice, Tuition Revolver, Athletic Revolver, Use of School Property, and Circuit Breaker

Operating Budget Components

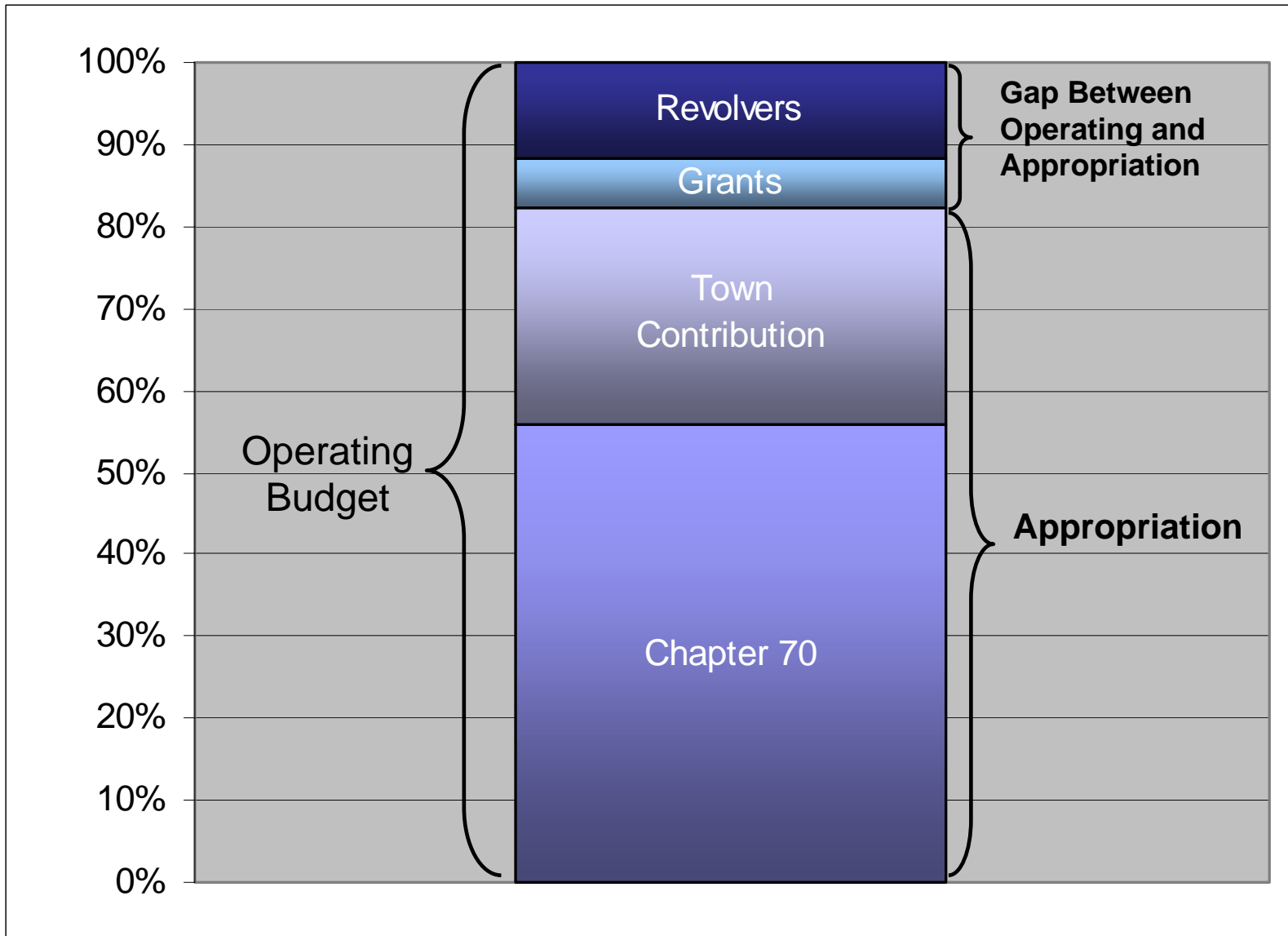
FY2010		
Chapter 70	13,971,740	60%
Town Contribution	5,740,216	24%
Grants	1,826,676	8%
Revolvers	1,940,167	8%
Total Operating	23,478,799	100%

Northbridge has a very heavy reliance on Chapter 70 state aid.

FY2011 Anticipated		
Chapter 70	19,711,955	82%
Town Contribution		
Grants	1,462,883	6%
Revolvers	2,963,089	12%
Total Operating	24,137,927	100%

Chapter 70 for FY2011 is unknown at this time, however, a minimum of a level funded appropriation from the Town is expected.

FY2011 Operational Budget Gap



Budgeting from Revolver Accounts FY2011

Operating Budget	24,137,927
— Appropriations	19,711,955
— <u>Grants</u>	<u>1,462,883</u>
= Revolvers	2,963,089

- Assumes level funded appropriation

Budgeting From Revolver Accounts FY2011

	Balance 7/1/2009	FY 2010 PROJECTED Expense	FY 2010 PROJECTED Revenue	PROJECTED Balance 7/1/2010
Tuition Revolver	1,852,340	568,210	409,032	1,693,162
School Choice	1,265,412	603,630	364,496	1,026,278
Circuit Breaker	492,708	577,698	363,636	278,646
Athletic Revolver	30,397	129,629	99,603	371
Use of School	110,517	61,000	37,198	86,715
	3,751,373	1,940,167	1,273,965	3,085,171

PROJECTED Balance 7/1/2010	3,085,171
PROJECTED Expenses FY 2011	2,963,089
Balance Before FY11 Revenue	122,082
PROJECTED Revenues FY 2011	1,200,000
PROJECTED Balance 6/30/2011	1,322,082

Stimulus Funding

	2010	2011
Stabilization	299,359	
IDEA-Sped	390,380	389,630
IDEA-PK	15,180	15,180
Title I	71,157	71,026
	776,076	475,836

- Of the \$299,359 that the School Department received in Stabilization funds in 2010, \$130,000 was used to help offset the Town's health insurance cost for school employees
- District is fortunate to receive some continued stimulus funding in FY11
- District is not expected to receive State Fiscal Stabilization Funding again

Operating Budget History

FY	Operating Budget	\$ Increase	% Increase over prior year	% Increase over FY07
2007	22,790,840			
2008	20,397,452	(2,393,388)	-10.50%	-10.50%
2009	22,149,725	1,752,273	8.59%	-2.81%
2010	23,478,799	1,329,074	6.00%	3.02%
2011	24,137,927	659,128	2.81%	5.91%

- The FY 2011 Operational budget is only up 2.8% from last year and 5.9% from 4 years ago



Staffing History

■ FY2008

- 87 Positions were eliminated across the District

■ FY2009

- 17 Teaching Positions were restored
- 2 additional Instructional Assistants were hired
- 1 ELL Teacher was hired

Staffing History Cont.

■ FY2010

- New Autism and Therapeutic Program staff hired:

- 2 Teachers

- 1 Adjustment Counselor

- 5 Behavior Technicians

- 1 Instructional Assistant was hired

- 3 additional Instructional Assistants are proposed to comply with IEP's of newly enrolled students

- Also, in FY2010 positions within the budget have been reorganized to better meet the needs of students without further increasing the total number of School Department staff.

Chapter 70 Funding History

FY	Chapter 70	\$ Increase	% Increase
2007	13,322,608		
2008	14,114,803	792,195	5.95%
2009	14,256,878	142,075	1.01%
2010	13,971,740	(285,138)	-2.00%
2011	???	???	???

- The Chapter 70 funding figures are not yet known for FY2011
- There was a 2% decrease in Chapter 70 in FY 2010.
- There has been talk of a 4% decrease in FY 2011, which would equal a decrease of \$558,869

Appropriation History

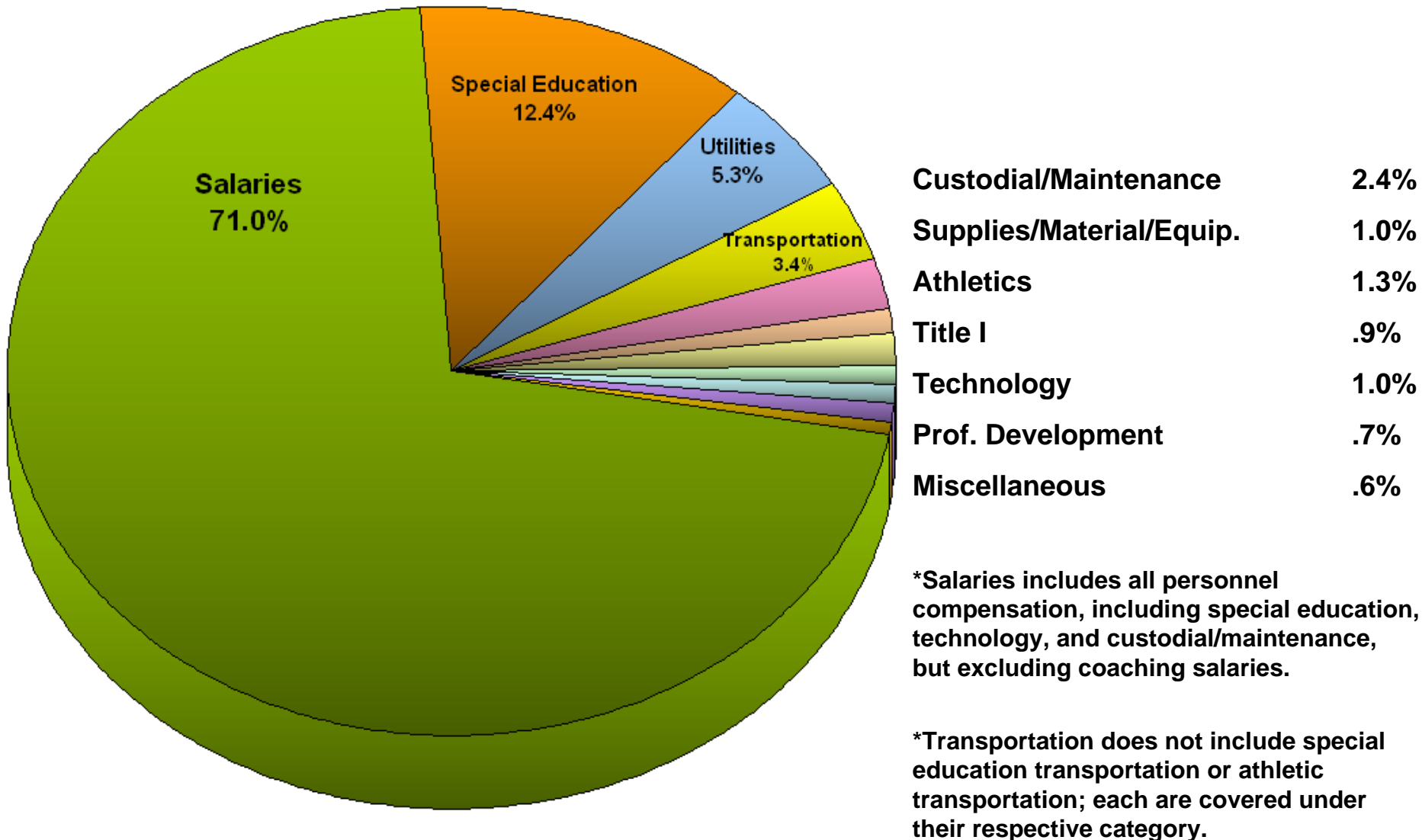
FY	Original Appropriation	Final Appropriation	Difference between Original and Final	\$ Increase over Prior Year Original	% Increase over Prior Year Original
2007	21,059,644	20,556,515	(503,129)		
2008	18,921,955	18,921,955	-	(2,137,689)	-10.15%
2009	19,711,955	19,636,955	(75,000)	790,000	4.18%
2010	19,711,955	19,711,955	-	-	0.00%
2011	???	???		???	???

- In 2007 the School Department returned 503,129 to the Town and in 2009 the School Department appropriation was reduced by 75,000 at the May Town Meeting.
- FY2010 appropriation is level funded to the original FY2009 appropriation, and is still 1,347,689 below the original FY07 appropriation.
- The FY2011 appropriation is unknown at this time, but it is expected to be at least level funded.

FY 2011 Operational Budget

Category	FTE	Request
ADMINISTRATION	6.0	551,740
CURRICULUM	1.0	292,690
ATHLETICS		321,480
ELEMENTARY SCHOOL	25.8	1,674,704
BALMER SCHOOL	33.8	2,137,665
MIDDLE SCHOOL	48.9	3,330,383
HIGH SCHOOL	50.6	3,180,941
SPECIAL ED / PPS	128.5	8,487,942
CUSTODIAL/MAINTENANCE	18.4	2,713,791
TECHNOLOGY	5.0	463,432
TITLE I		217,000
TRANSPORTATION	0.9	766,160
TOTAL	318.9	24,137,927

FY2011 Operating Budget



FY 2011 Unfunded Mandates for At Risk Learners

Expenditures for At Risk Learners	8,052,170
Targeted Federal & State Grants	1,260,437
Circuit Breaker Reimbursement	320,612
Total Mandate Funding	1,581,049
Unfunded Mandates for At Risk Learners	6,471,121

- 33% of the Operational Budget is attributed to expenditures for At Risk Learners
- Under 20% of all mandates for At Risk Learners are funded by grants or circuit breaker reimbursement

Operating Comparison

Category	FY11 Operating	FY10 Operating	Difference
Salaries	17,136,970	16,608,824	528,145
Special Education	2,989,782	2,984,304	5,479
Utilities	1,281,146	1,187,170	93,975
Transportation	826,100	844,137	(18,037)
Custodial/Maintenance	573,689	574,874	(1,185)
Supplies/Materials/Equip.	238,116	195,748	42,368
Athletics	321,480	297,842	23,638
Title I	217,000	212,157	4,843
Technology	237,608	263,582	(25,974)
Professional Development	163,537	164,657	(1,121)
Miscellaneous	152,501	145,504	6,997
	24,137,927	23,478,799	659,128

- Miscellaneous includes advertising, postage, legal services, accreditation, and MRTS benefits paid from federal grants.

Proposed Staff Reorganizations FY2011


Current Position	FTE	Proposed Position	FTE
Special Education Teacher	1.0	BCBA Teacher at Balmer	1.0
Instructional Assistant	1.0	IA for BCBA Teacher at Balmer	1.0
Math Teacher	1.0	MS Tech Ed Teacher	1.0
Instructional Assistant	1.0	MS Related Arts Teacher	1.0
Tutor	0.6	MS Related Arts Teacher	1.0
.5 PreSchool Teacher	0.5		
Guidance Counselor	1.0	MS Adjustment Counselor	0.3
		HS Adjustment Counselor	0.7
	6.1		6.0

Proposed Staff FY2011

Proposed Position	Budgeted	FTE
Part-time HS Latin Teacher	15,020.60	0.2
MS World Language Teacher	51,927.00	1.0
	66,947.60	1.2

FY2011 Budget Timeline

- The School Committee votes to approve the Superintendent's Budget on January 26, 2010. Upon approval, it becomes the School Committee's Draft FY 2011 Budget.
- The School Committee submits their draft budget to the Town Manager: TBD
- The Town Manager reviews the School Committee's Draft FY2011 Budget and develops the complete Municipal Budget: TBD
- The Town Manager makes recommendations to the Selectman and Finance Committee regarding the proposed budgets: TBD
- The Finance Committee sets meetings with all Department Heads and School Committee: TBD
- The School Committee submits budget updates to the Town Manager and Finance Committee: February 15, 2010
- The School Committee has a Public Hearing and then votes to approve the final budget: March 10, 2010



Please consider the School Department Budget as presented. The Leadership Team feels confident that this budget, although very conservative, uses the limited resources available in the best interest of the students and strives to support high expectations and active engagement of all learners.

A full narrative and detail of the Superintendent's Proposed FY2011 Budget is available at www.nps.org under Superintendent's Corner



"...the train of childhood passes through the station only once in life; if you miss that train you will not be able to recuperate."

Dr. Joseph Biederman, Harvard Medical School, Boston